Ms. Laughlin adjourned the DIB’s July 18, 2023, open public meeting at 3:00 pm ET.

**Closed Board Meetings:**

At 3:15 pm ET, Ms. Laughlin called the closed afternoon sessions to order. This started with a discussion on leveraging U.S. technological leadership to prepare the Department for the challenges of the 21st century. During the session with Secretary of Defense Lloyd J. Austin III, DIB members discussed study recommendations presented by task force chairs Mac Thornberry on "An Innovation Strategy for the Decisive Decade" and Dr. Will Roper on "Terraforming the Valley of Death." The DIB members emphasized the need for a culture of innovation that fosters experimentation, risk-taking, and the delivery of cutting-edge capabilities to the warfighter, and outlined new paradigms and processes for the Department to be a better partner with the non-traditional start-up sector. They also discussed how to bridge the valley of death with organizations like the Office of Strategic Capital, and how to apply best practices from broader Department innovation organizations. Secretary Austin noted the importance of the National Defense Strategy and of building enduring technological advantage by working with the commercial technology sector, academia, and the innovation ecosystems of our Allies and partners. The Secretary emphasized the critical importance of tapping into larger pools of talent who are inspired to work in national security. Following the meeting, Secretary Austin thanked the board members for dedicating their time and expertise toward improving innovation in the Department of Defense and asked them to continue fostering new ideas for how to lower barriers to innovation in the Department.

At 4:30 pm, the Board received a classified briefing from the Director of the Defense Counterintelligence Security Agency (DCSA) Bill Lietzau on the work of DCSA, and their approach to personnel and industrial security. They discussed balancing innovation and security and the challenges that the security clearance process poses for private sector stakeholders that would like to do business with the Department of Defense.

At 5:30 pm, DIB Chair Michael Bloomberg provided closing remarks; Ms. Laughlin adjourned the public meeting.

I hereby certify, to the best of my knowledge, the foregoing minutes are accurate and complete.

Michael Bloomberg
Chair, Defense Innovation Board